



2018 ANNUAL REPORT

GOVERNANCE

Accountability and responsibility of the Board of Directors, and list of Board members.

Public duty and transparency of the Advisory Committee, and list of Committee members.



8.1 BOARD OF DIRECTORS

Encorp recognizes that its responsibilities as an Industry Product Stewardship (IPS) organization requires a governance model that places great emphasis on high standards of accountability and transparency.

Encorp's nine-person Board of Directors is composed of nominees from five member industry groups plus two unrelated directors. From the members, two directors are appointed by the Canadian Beverage Association, representing the major soft drink bottlers. One each is appointed by the Canadian Bottled Water Association, the Juice Council of B.C. and the Beverage Alcohol Containers Management Council of B.C. Two are appointed by the Retail Council of Canada, representing the major retail grocery stores. The two unrelated directors have no relationship to any part of the beverage industry.

Chairman of the Board

Dan Wong

President,
Right Hook Business Strategies Ltd.
Encorp Affiliation – Juice Council of British Columbia
Committees – Audit / Compensation / Governance

Greg Wilson

Director of Government Relations (B.C.),
Retail Council of Canada
Encorp Affiliation – Retail Council of Canada
Committee – Audit

Jim Goetz

President,
Canadian Beverage Association
Encorp Affiliation – Canadian Beverage Association
Committee – Compensation

John Graham

Director of Government Relations (Prairie)
Retail Council of Canada
Encorp Affiliation – Retail Council of Canada
Committee – Governance

John Irving

Encorp Affiliation – Unrelated Director
Committees – Governance / Compensation / Audit

John Nixon

Secretary, Beverage Alcohol Containers
Management Council of B.C.
Encorp Affiliation – Beverage Alcohol Containers
Management Council of B.C.
Committees – Audit / Compensation

Liisa O'Hara, CPA, CGA

Encorp Affiliation – Unrelated Director
Committees – Audit / Governance

Neil Antymis, ICD.D, CPA, CGA

Director, Government Affairs,
PepsiCo Beverages Canada
Encorp Affiliation – Canadian Beverage Association
Committees – Governance

Stephen Chesman

Vice-President of Sales – Home & Office Segment,
AquaTerra Corporation Canada
Encorp Affiliation – Canadian Bottled Water
Association
Committee – Audit

8.2 ADVISORY COMMITTEE

Encorp carries a public duty and with it an obligation to maintain high standards of transparency and accountability.

Our Advisory Committee is independent of the Board, comprised of representatives of our diverse stakeholder groups, including depots, major retailers, regional districts and local governments. The Advisory Committee has been established to provide an avenue for these outside interests to be represented to the Board. The Committee reviews our strategic and operating plans and our financial and operating results, and can make recommendations to the Governance Committee and the Board.

Brock Macdonald

Chief Executive Officer, Recycling Council of BC

Bud Fraser

Senior Planning and Sustainability Engineer, University of British Columbia

Louise Schwarz

Co-owner, Recycling Alternative

Meghan Woods

Environmental Initiatives Manager, BC Liquor Distribution Branch

Monica Kosmak — Chairman of the Advisory Committee
Program Manager, City of Vancouver

Vince Spronken

Owner, Island Return-It Depot

